



# Turning Discovery into Impact

2025 ANNUAL REPORT



DONALD DANFORTH  
PLANT SCIENCE CENTER

# Turning Discovery into Impact

At the Danforth Center, discovery is only the beginning. What matters is where it lands: in the hands of farmers, in the futures of young scientists, in the communities that depend on resilient, nutritious food. In 2025, long-running science reached the fields it was always meant to serve. And the *Future Forward* campaign launched, powered by supporters who believe, as we do, that plant science can change the world.

## Contents


Feed people .....	2
Sustain the Earth .....	6
Grow innovation .....	10
Community .....	15
People.....	24
Financials .....	26

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## Letter from the Chair

In 2025, we publicly launched the *Future Forward* campaign with tremendous momentum—and the response has been extraordinary. Many of you were with us before we opened the doors, and that early belief and commitment shaped everything that followed. We've entered 2026 confident that our collective efforts will bring this campaign to a successful close.

The year also brought unexpected challenges. Significant federal research funding was cut or delayed, putting years of scientific progress at risk. Our community's response was immediate and generous: a reminder that philanthropic support is the backbone of our mission.

I want to honor Dr. Jim Carrington, whose 14 years of leadership made this moment possible. Jim built the platforms, partnerships, and culture that empower us to move with urgency and impact.

Having had a front-row seat to this institution's remarkable achievements, I know that the Danforth Center, under Giles Oldroyd's leadership, is exactly what our region and world need right now.

Thank you for standing with us.

With deep gratitude,



Penny Pennington

## Letter from the President

I left Cambridge for St. Louis because I believed the Danforth Center leads the world in moving plant science from discovery to the fields and communities that depend on it. My first months here confirmed that conviction at every turn.

The science is world-class. The people are exceptional. Combined with the infrastructure in the Core Facilities and the unique culture of collaboration across teams, this institution is genuinely ready to deliver at scale. That is a rare thing to inherit.

The headwinds facing scientific research are real, and this institution continues to feel them. What keeps us focused is the evidence of impact already in the world: cowpea reaching West African farmers; teff research advancing in Ethiopia; cassava improvements moving toward hundreds of thousands of households in East Africa. These are not future promises. They are happening.

St. Louis has built something special here: not just the science and the infrastructure, but a community of supporters whose generosity makes all of it possible.

Thank you for being part of this.

With urgency and optimism,



Giles Oldroyd, PhD, FRS

# A Harvest Worth Having

Hunger is not a shortage of ambition: it is a shortage of tools. Across sub-Saharan Africa and beyond, smallholder farmers work hard land with limited resources, growing crops that the rest of the world's agricultural research largely ignores. At the Danforth Center, we direct world-class science at exactly these crops and exactly these farmers. We believe that everyone deserves a harvest worth having.



"Growing up, I was actively involved in managing

various crops alongside my family, which gave me a firsthand understanding of the vital role plants play in sustaining livelihoods."

- *Dr. Getu Duguma, Danforth Center principal investigator*



teff

## HISTORY IN THE FIELD

The original Green Revolution of the 20th century was a deceptively simple change: scientists developed semi-dwarf varieties of wheat and rice with shorter, stronger stalks to support heavier grain heads without falling over. That breakthrough transformed agriculture across Asia and Latin America and is widely credited with saving a billion lives. Teff, Ethiopia's ancient and beloved staple grain, never had its Green Revolution moment...until now.

Danforth Center Principal Investigator **Dr. Getu Duguma** and team have developed semi-dwarf, lodging-resistant teff that stands firm where existing varieties fall over, protecting the harvest of the more than 80 million Ethiopians who depend on this crop for their daily protein and dietary fiber. In 2025, Ethiopian scientist Ibsa Merga of the [Ethiopian Institute of Agricultural Research](#) traveled to St. Louis to train alongside Dr. Duguma, learning gene editing, transformation, and trait evaluation techniques he will carry home to build lasting scientific capacity in his own country.

[Read more>>](#)

Feed people.

NUMBERS TELL THE STORY

In 2021, the first 7.5 metric tons of pod borer resistant cowpea seed reached Nigerian farmers and sold out within days. In 2025, certified seed production there reached 1,300 metric tons, benefiting an estimated 650,000 people. Ghana commercially released the variety in 2024, and in 2025, Ghanaian plant breeder **Dr. Gloria Adazebra** trained at the Danforth Center, moving insect-resistance traits into locally preferred varieties, a model of the partnerships that make lasting impact possible.



# cowpea

STRONGER AND BIGGER

From the lab of **Dr. Nigel Taylor** and the VIRCA Project, KingaKUU cassava, engineered for resistance to the devastating cassava brown streak disease, has now been validated across more than 40 field trials in Kenya, Uganda, and Rwanda. Improved varieties are on track for delivery to farmers in Kenya and through local seed systems to hundreds of thousands of households in Rwanda. Donor support also funded an unexpected 2025 discovery: cassava plants producing storage roots 50 percent larger than normal.



# cassava

FORGOTTEN GRAINS, URGENT SCIENCE

Across the Sahel, where the Sahara's edge advances and rain grows less reliable, farmers have long relied on crops the rest of the world has forgotten or never known. Pearl millet, sorghum, and fonio have sustained communities for millennia in soils too poor and heat too fierce for maize or wheat. They are among the most resilient crops on Earth... and among the least studied.

At the Danforth Center, **Dr. Nadia Shakoor** and **Dr. Andrea Eveland** are applying advanced genomics and phenotyping to unlock sorghum's remarkable drought tolerance. Dr. Shakoor also leads early-stage research into fonio using genomic resources, transformation, and gene editing to improve plant architecture and reduce lodging.

[Read more>>](#)



# sorghum, millet

# The Earth Needs Champions

The same forces threatening food security (rising heat, erratic rainfall, depleted soils) are putting the natural systems that sustain agriculture at risk. At the Danforth Center, we believe plant science has a role to play not just in feeding the world, but in healing it. Our scientists are working to build crops that thrive under stress, farming systems that restore rather than deplete, and a deeper understanding of the living world on which all agriculture depends.



“Our goal is simple and ambitious: deliver crops that work for farmers and the planet.”

- *Dr. Andrea Eveland,*  
*Danforth Center*  
*principal investigator*

LemnaTec

## THE ENERGY IN EVERY STALK

Sorghum feeds people and livestock across Africa and Asia. Here in America it plays a growing role in biofuel production, a cleaner alternative to fossil fuels. But realizing that potential requires sorghum that performs reliably in bad weather, marginal soils, and extreme environments that don't compete with US food production.

Danforth Center Principal Investigator **Dr. Andrea Eveland** is leading a multi-institutional effort to make that possible. Her lab is mapping the genetic networks that allow sorghum to sense, respond to, and recover from environmental stress. This work aims to strengthen breeding strategies for sorghum and related cereal crops alike. The project pairs advanced genomics with field phenotyping at two contrasting sites, including a 30-ton robotic system in the Arizona desert that collects high-resolution crop data throughout the growing season. It is the “world’s largest agricultural robot” according to the *Wall Street Journal*. Your support helps make this cutting-edge science possible.

[Read More>>](#)

bioenergy, biomass

#### WHERE SCIENCE MEETS THE SOIL

A laboratory can control every variable. A farm cannot—and that is exactly the point. The Danforth Center's 140-acre Field Research Site in St. Charles, Missouri, is where carefully developed science faces the real world: unpredictable weather, living soil, and the full complexity of a growing season. In 2025 the site hosted 14 experiments across 6 labs and 3 research institutes, testing 49 plant species side by side. With the appointment of its first dedicated director, **Dr. George "Cody" Bagnall**, the site enters a new chapter, expanding its capacity to move discovery from bench to greenhouse to field to farm. [Read more>>](#)



#### WHEN PLANTS REMEMBER

Photosynthesis powers all plant growth and is one of the first things to fail under heat stress. As heat waves grow more frequent, that vulnerability threatens crop yields worldwide. Danforth Center Principal Investigator **Dr. Ru Zhang** has discovered that plants can "remember" a heat event and respond more efficiently the next time. Her team is now investigating the molecular switches that make this possible—work that could help breed crops with built-in resilience to repeated heat waves. [Read more>>](#)



#### ROOTS THAT RESTORE

What if our crops could give back as much as they take? Unlike annuals that must be replanted each year, perennial crops develop deep root systems that anchor soil, reduce runoff, sequester carbon, and rebuild the biological life beneath our fields. Danforth Center Principal Investigator **Dr. Allison Miller** is working to develop faster ways to identify the most promising perennial candidates early in their lifespan, moving these resilient plants from wild species to working crops more quickly. [Read more>>](#)



field conditions

building resilience

Grow innovation.

# The Innovation Imperative

Innovation is not a single moment: it is a pipeline. At the Danforth Center, it runs from the student asking a new question to the startup company bringing a breakthrough to market. It runs through our labs, our fields, our classrooms, and our community. When you invest in the Danforth Center, you invest in every stage of that pipeline, and in a future where St. Louis leads the world in plant science.

## MORE STORIES

*The Danforth Center's translation engine kept moving in 2025. Four Proof-of-Concept awards from the Start-up Initiative funded early-stage technologies targeting virus-resistant crops, smarter weed control, new modes of disease protection, and cover crops without yield penalties. A new Core Facilities Access Fund opened the Center's world-class infrastructure to start-up innovators across Latin America. And the Advanced Bioimaging Laboratory published a global guide to fluorescence microscopy, setting new standards for plant imaging worldwide.*

[Read more>>](#)

[Read more>>](#)

[Read more>>](#)

## FROM THE LAB TO THE MARKET

The seed was planted in 2019, when a team from the lab of **Dr. Keith Slotkin** won the Danforth Center's Big Ideas competition with a then-early-stage idea: harnessing the plant's own natural DNA to make genome editing faster and more precise. Six years later, that idea has become Spearhead Bio.

Launched in 2025, **Spearhead Bio** commercializes the TAHITI platform, a breakthrough that complements CRISPR's ability to cut DNA with a new capacity to insert beneficial traits quickly, cleanly, and predictably. Where traditional crop improvement can take 16 years and cost more than \$100 million, TAHITI is designed to compress that cost and timeline dramatically.

Spearhead Bio has already secured commercialization support and was named one of *St. Louis Business Journal's* 2026 Startups to Watch, a signal that the region's innovation ecosystem is taking notice. This is the Danforth Center innovation arc at work: from a Big Ideas stage to a company with real-world potential, powered by your support.

[Read more>>](#)

big ideas

#### COLLARDS AND COMMUNITY

Collard greens are a staple of St. Louis tables and a promising subject for plant science. Graduate student Antonio Brazelton of the Topp Lab led a study of 20 collard varieties to identify root traits linked to drought tolerance, working alongside students from the **Jackie Joyner-Kersey Food, Agriculture, Nutrition (JJK FAN) Innovation Center** summer internship program to collect and process samples. The goal: develop varieties better suited to urban growing conditions and build a community of young scientists along the way.

[Read more>>](#)

#### A NEW PATH INTO PLANT SCIENCE

Agtech and bioscience firms need a skilled workforce with hands-on experience in generating and analyzing large datasets for impact. **Pivot to Plants** is a yearlong, NSF-supported fellowship that equips adults from STEM fields with mentored laboratory experience and data science skills for in-demand careers in plant biology and agricultural technology. In 2025, the program's first cohort completed their fellowships and all five were successfully placed in competitive bioscience jobs, predominantly in the St. Louis innovation community. A second cohort is now in training.

[Read more>>](#)

#### 25 YEARS OF GROWING SCIENTISTS

For 25 summers, the Danforth Center's NSF **REU program** has brought students from across the country to St. Louis for a hands-on lab experience in plant science. In 2025, when federal funding was uncertain, the Center sought philanthropic support to guarantee the program would run. Thanks to the Saigh Foundation's **Fred M. Saigh Internship Fund**, bridge support kept the program on track. (Ultimately the NSF funds did arrive.) Twenty-five years of training the next generation of plant scientists continued because this community stepped up to support it.

[Read more>>](#)



### SCIENCE IS FOR EVERYONE

Every spring, the Danforth Center throws open its doors for **PlantTech Jam**, a free, family-friendly festival where plant science comes to life. Kids sort corn kernels, build robots, solder circuits, propagate plants, and meet the researchers who are working to change the world. Behind-the-scenes tours give families a rare peek at world-class science in action. For many, it is their first visit to the Danforth Center, we hope the first of many. In 2025, PlantTech Jam took place April 26 and we welcomed 762 people.

## Community

# Community Highlights & Recognition

Our community makes this work possible. Donors are essential partners in our mission—investors in discovery, champions in the region, and volunteers who help us connect with new audiences. Together, supporters and friends expand our reach and strengthen the Danforth Center’s ability to serve humanity.



WHERE SCIENCE MEETS ST. LOUIS Innovation happens in the lab—and in the rooms. **BioBash 2025** brought together 250 early-career scientists, entrepreneurs, and representatives from industry and academia for a day of conversation, connection, and discovery on October 23 at the Danforth Center. Events like this are how a scientific institution becomes an innovation ecosystem: by opening its doors, building relationships, and reminding the community that the future of agtech is being built right here.

## Docents

*The Danforth Center is grateful to our highly trained docents who led tours and increased public awareness of the Danforth Center in 2025.*

### 2025 DOCENTS

- |                        |                        |
|------------------------|------------------------|
| Azmy Azmy              | Mark Halsey            |
| Molly Cline, Ph.D.     | Andrew Hoyne           |
| Joan Culver            | Gary Mindel            |
| Steve Epner            | Rashmi Nair, PhD       |
| Michael A. Fabrizi     | Fred Perlak, PhD       |
| Martha Ferdinand       | Rich Schumacher, PhD   |
| Glenn Fischer          | Austin Tao             |
| Roberta (Robbye) Frank | Ted Vehige, PE         |
|                        | James R. von der Heydt |



## Friends Committee

The Danforth Center is grateful to the Friends Committee, which promotes the work of the Center and grows membership and financial support through annual giving.

### 2025 FRIENDS COMMITTEE

- |                                  |                        |
|----------------------------------|------------------------|
| Jim Klingler, <i>Chair</i>       | George Fonyo           |
| Tim Halls, <i>Chair Emeritus</i> | Roberta (Robbye) Frank |
| Jeffrey Altvater                 | Tim Halls              |
| Azmy Y. Azmy                     | Andy Hoyne             |
| Traci Bennett                    | Erin M. Jones          |
| Cicardi Bruce                    | Ruth Kim               |
| Harold R. Burroughs              | Paul Kravitz           |
| Molly Cline, PhD                 | Gary Mindel            |
| Joan Culver                      | Rashmi Nair, PhD       |
| Michael S. Davies                | Jay Nouss, Jr.         |
| Renee Denlow                     | Tim Rodgers            |
| Steve Epner                      | John W. Rowe           |
| Martha Ferdinand                 | James R. von der Heydt |
| Glenn Fischer                    | Matt S. Wolfe          |



"I'm grateful to outgoing chair Tim Halls for his terrific leadership. This year, the Friends Committee helped bring the community together through Conversations: Big Ideas—and we're proud that 2025 was a record year for annual giving, in both donors and dollars. Thank you!"

- Jim Klingler  
Chair, Friends Committee



Father of the Global Seed Vault, Dr. Cary Fowler addressing the packed crowd at Seeds of Change.

## Public Events

The Danforth Center offers free public events that invite the community to learn about our science and the partners who help advance it—and to leave inspired. View event recordings on our website.

### CONVERSATIONS: BIG IDEAS | MAY 15

Hosted by the Friends Committee, Big Ideas returned for its fourth—and biggest—iteration, bringing together more than 425 guests in person and 320 online for an evening best described as “TED Talks meets Shark Tank.”

Three teams of early-career Danforth Center scientists pitched bold, solution-driven concepts, with an on-stage panel of regional and national business leaders offering questions and feedback: **Arnold Donald**, former CEO of Carnival Corporation; **Tom Hillman**, founding general partner of Lewis & Clark Ventures; and **Penny Pennington**, managing partner of Edward Jones and chair of the Danforth Center Board of Directors.

After a record number of audience votes were tallied, **Team Sun Solutions** (Nusinow/Topp labs) won the \$10,000 grant to advance their idea—tweaking plant genes so crops can thrive in low light, expanding where food can be grown.

[Read more>>](#)

### SEEDS OF CHANGE: THE FUTURE OF FOOD SECURITY | AUGUST 27

Hosted by the Danforth Leadership Council, *Seeds of Change* featured **Dr. Cary Fowler**—2024 World Food Prize laureate, renowned conservationist, and “father” of the Svalbard Global Seed Vault—speaking to the largest Seeds of Change audience in the Danforth Center’s history.

In his talk, Dr. Fowler explored the urgency of global food security, the importance of safeguarding crop diversity, and why sustained investment in agricultural research is essential—pointing to both global benefits and strong returns for US farmers. **Sarah Fenske**, executive editor of *St. Louis Magazine*, served as emcee.

[Read more>>](#)

Media sponsorship by:



Team Sun Solutions presents at Big Ideas. They won the audience vote—and a \$10,000 grant to pursue early-stage research.



Public events aim to welcome new people into the Danforth Center, inform them about our mission, and inspire them to action.

## Danforth Leadership Council

The Danforth Center is grateful to the Danforth Leadership Council, a group of prominent St. Louisans and corporate representatives interested in the role of plant science in the future of the region.

### 2025 EXECUTIVE COMMITTEE

Benjamin Ola Akande, Stifel, *Chair*  
 Christopher B. Danforth, Cultivation Capital  
 Natalie DiNicola, Lilac Agriculture

Linda Jing, Genective  
 Chip Lerwick, Aon  
 Chuck Orban, Edward Jones

Dennis M. Plummer, Retired, Monsanto, and Co-Founder CoverCress, Inc.  
 Michael Riney, QRM Capital  
 Michael Scully, Retired

### 2025 INDIVIDUAL MEMBERS

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 Jerry Steiner, CoverCress, Inc., Retired  
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 Zach Waltz, Harbour Group, Ltd.  
 Jeremy Williams, Bayer Crop Science  
 Heather Wood, Cultivation Capital  
 Nancy Ylvisaker, Community Volunteer

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 Anantha Desikan, ICL Specialty Products, Inc.  
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 Tim McCoy, Tarlton Corporation  
 Michaela McGinn, United Soybean Board  
 Dan Ruzicka, Bayer Crop Science  
 Jeff Ryan, CannonDesign  
 Brian Salmo, Hermann Companies, Inc.  
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 Jodi Slinkard, Wells Fargo Advisors  
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## Corporate Partners

The Danforth Center is grateful to our corporate, industry, and organization partners for their generous support in 2025.



## Edward Jones®

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“The Danforth Leadership Council is expanding our circle of champions through individual invitation and corporate partnership. Seeds of Change was a highlight of the year—especially Dr. Cary Fowler’s powerful perspective on food security and global challenge. We’re excited to welcome him to the Danforth Center Board in 2026. Thank you for your support.”

-Benjamin Ola Akande, PhD  
 Chair, Danforth Leadership Council

## Young Friends

The Danforth Center is grateful to the Young Friends, a group of professionals, 40 and under, who raise friends and funds to advance the mission of the Danforth Center.

### 2025 YOUNG FRIENDS COMMITTEE

- |                                     |                     |
|-------------------------------------|---------------------|
| Klaire Whiteside, <i>Chair</i>      | Katie Murphy        |
| Richard Clements, <i>Vice-Chair</i> | Logan O'Connor      |
| Emma Adkisson                       | David O'Hara        |
| Christopher Bailey                  | Shannon Piper       |
| Billy Barnes                        | Matt Plummer        |
| Kelly Bristow                       | Teri Rafferty       |
| Richard H. Clements                 | Drew Rapert         |
| David Culver, Jr.                   | Drew Roznowski      |
| Luke Ducey                          | Andrew Rzonca       |
| Alex R. Fechner                     | Peter Schlafly, Jr. |
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| Emily Hiemenz                       | Billy Spence        |
| D. Michael Hollo, Jr.               | Brian Throm         |
| Powell Kalish                       | Bryce Wilberding    |
| Anna Krane                          |                     |



"I'm grateful to outgoing chair Matt Plummer for his leadership and for building momentum for the Danforth Center Young Friends. This year's Party with the Plants was our most successful yet—record attendance and more than \$170,000 raised to fuel early-stage research, train young scientists, and offer STEM enrichment. Thank you!"

- Klaire Whiteside  
Chair, Young Friends



Young Friends Committee members at Party with the Plants.

## Grow Challenge®

The annual Grow Challenge® Week of Giving online campaign culminates in the ticketed fundraiser Party with the Plants.

PARTY WITH THE PLANTS: PLANTS IN PARADISE | SEPTEMBER 26

The Danforth Center's Young Friends hosted Party with the Plants 2025, welcoming guests in tropical style for an evening of science and celebration. With record attendance, the event raised a record \$170,000+ to support early-stage research, training for young scientists, and local STEM education. Highlights included a live cooking demo with Sugarfire's Chef Mike Johnson, Latin-inspired music by Akoustic Element, and eight interactive science stations—including the fan-favorite veggie piano. Co-chaired by **Klaire Whiteside** (chair) and **Richard Clements** (vice chair), with **Blake Whiteside** as emcee and scientist organizers **Kerri Gilbert** and **Katie Murphy**, the night showcased the power of community giving.

[Read more>>](#)

### 2025 GROW CHALLENGE SPONSORS

#### Platinum



#### Gold



#### Silver

- ArchBridge Family Office
- BioBalance Health
- Clements Foods Company
- First Bank
- KWS
- Lewis & Clark Agrifood
- Maritz
- Modifi
- Polsinelli
- Tarlton

#### Bronze

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- Colliers
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- Blissfully Popped
- Blue Jay Brewing
- Eleven Eleven Mississippi
- Fired Up Jellies & Jams
- Levels Nigerian Cuisine
- Nothing Bundt Cakes
- Pretzel Boy's
- Shake Shack

#### Still 630

- Sugarfire
- Smoke House
- Switchgrass Spirits

#### Special Community Partners



Live music, a tropical theme, and some great auction items elevated the record-setting night at this year's Party with the Plants.

## WHD Legacy Society

The Danforth Center is grateful to donors who have planned for future needs of the Center by designating a gift in their will or estate plans. To learn more about making a gift through your will or estate, visit [legacy.danforthcenter.org](http://legacy.danforthcenter.org).

### 2025 MEMBERS

Anonymous  
Mel<sup>†</sup> & Sue<sup>†</sup> Bahle  
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Mr. & Mrs. James M. Willock  
Mr. & Mrs. John J. Wolfe, Jr.  
Aleene Schneider Zawada<sup>†</sup>

<sup>†</sup> Deceased  
Founding members of the society include Dr. William H. Danforth, Mary<sup>†</sup> and Oliver<sup>†</sup> M. Langenberg, and Mrs. Jefferson L. Miller<sup>†</sup>.

## Legacy Advisory Council

The Danforth Center is grateful to these legal and financial planning experts who provide assistance with the promotion of planned gifts to the Center.

Kenneth J. Bower, Clayton Financial Group  
Stephen B. Daiker, Harrison LLP  
Matthew G. Perlow, Husch Blackwell LLP  
Bud Strong, Husch Blackwell LLP



"If you make a planned gift, you're welcomed into the WHD Legacy Society and become more a part of things. Since I became a more involved donor, I've attended intimate events, like lunch with the president."

- Norma Deen Juracsik  
member, WHD Legacy Society

## Tributes

The Danforth Center is grateful to donors who chose to honor or memorialize their friends, loved ones, and colleagues with a gift to the Center in 2025. To make a tribute, visit [danforthcenter.org/donate](http://danforthcenter.org/donate).

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Mr. & Mrs. Cary Dollard  
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 Molly Hanlon, PhD  
 Ruth Kaggwa Asimwe, PhD  
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 Narayanan Narayanan, PhD  
 Bala Venkata, PhD

To learn about each scientist's research area, scan the code below.



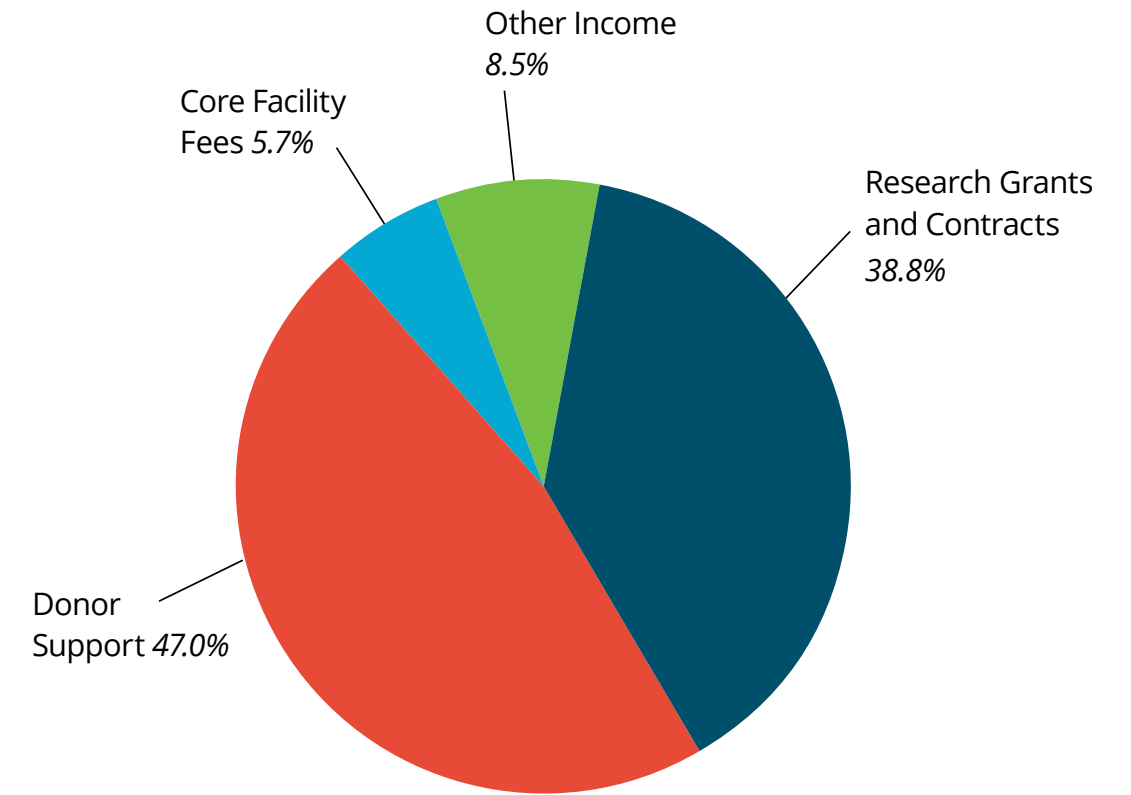
\* New faculty in 2025

## Selected Financial Data

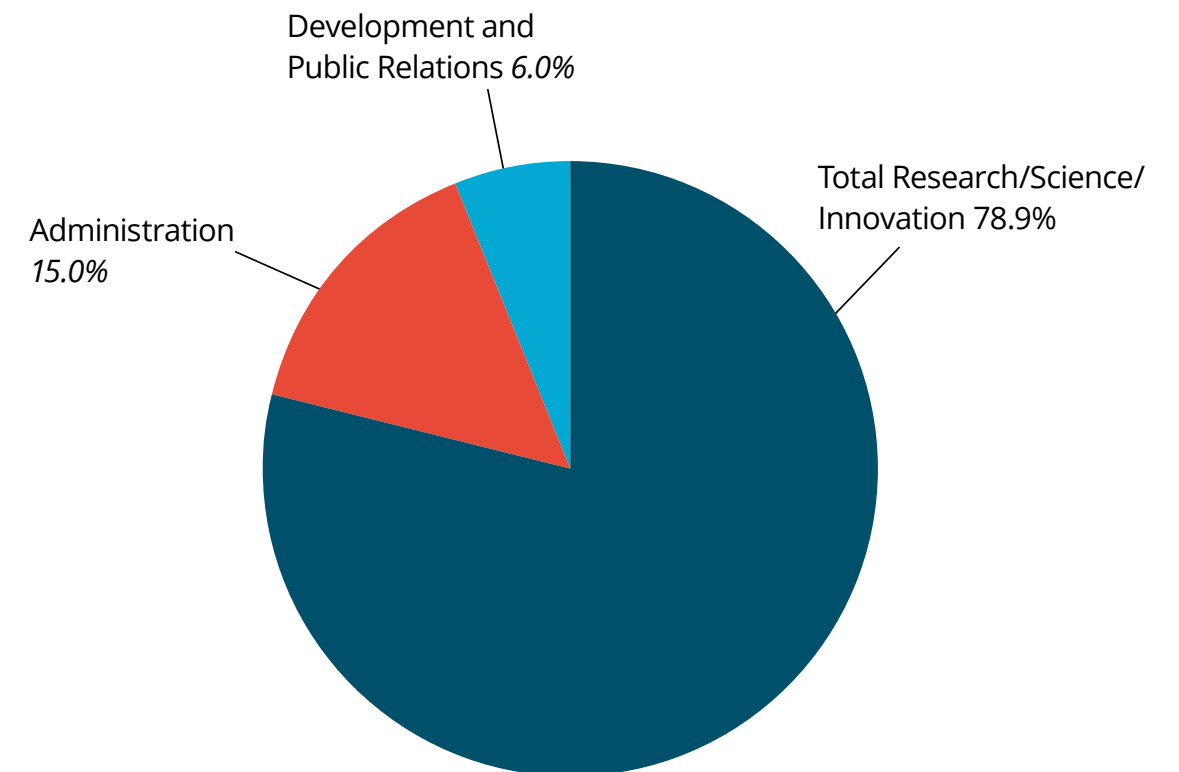
Fiscal Year Ended December 31, 2025  
(Unaudited)

	2025 (\$000's)	
	Amount	Source %
<b>UNRESTRICTED OPERATING SUPPORT AND REVENUE<sup>1</sup></b>		
Research Grants and Contracts	\$20,152	38.8%
Donor Support	\$24,432	47.0%
Unrestricted Donor Gifts	\$2,725	5.3%
Gifts Released from Restriction	\$1,519	2.9%
Endowment Draw	\$20,188	38.9%
Core Facility Fees	\$2,978	5.7%
Other Income	\$4,399	8.5%
<b>Total Operating Revenues</b>	<b>\$51,962</b>	<b>100%</b>
<b>OPERATING EXPENSES<sup>2</sup></b>	<b>Amount</b>	<b>Expense %</b>
Total Research/Science/Innovation	\$38,686	78.9%
Administration	\$7,365	15.0%
Development and Public Relations	\$2,963	6.0%
<b>Total Expenses from Continuing Operations</b>	<b>\$49,014</b>	<b>100.0%</b>
<b>CAPITAL EXPENDITURES</b>		
Lab and Core Facility Equipment	\$571	
Greenhouse Office Building	—	
All Other	\$94	
<b>Total Capital Expenditures</b>	<b>\$665</b>	
<b>REPLACEMENT AND RENEWAL EXPENDITURES</b>	<b>\$2,732</b>	
<b>NON-OPERATING EXPENDITURES</b>		
Debt Principal Payments	\$526	
<b>DEPRECIATION EXPENSE</b>		
Depreciation of Fixed Assets	\$7,872	




### 2025 Unrestricted Operating Support and Revenues<sup>1</sup>



### 2025 Operating Expenses<sup>2</sup>



<sup>1</sup> Cash basis and excludes income(loss) on Endowment investments and reimbursement for subcontracted research.  
<sup>2</sup> Excludes subcontracted research on Grants and Contracts and Depreciation Expense.

<b>OUR MISSION</b> Improve the human condition through plant science		
		
<b>Feed the hungry and improve human health.</b>	<b>Preserve and renew our environment.</b>	<b>Enhance our region as a world center for plant science.</b>



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